

RESEARCH ADVISORY BOARD (RAB)
January 12, 2021 from 8:30 – 9:30 a.m.
Call: 1 669 900 6833 | Meeting ID: **942 0694 5052** | Zoom

AGENDA

Topic

A. Farewell & Thanks	Wallace / Michael	8:30 – 8:40
<ul style="list-style-type: none">• Lindsey Criswell• Michael Nordberg• Paul Volberding		
B. Topics for 2021 / Member Priorities	All	8:40 – 9:00
C. Member Roundtable Discussion	All	9:00 – 9:30

Meetings are on the 2nd Tuesday of each month.

RESEARCH ADVISORY BOARD (RAB)
January 12, 2021 from 8:30 – 9:30 a.m. Via Zoom

Notes

Attending: Paul Volberding, Michael Nordberg, Suzanne Murphey, Matt Springer, David Erle, Georgina Lopez, Brian Smith, Ed Kuczynski, Shannon Turner, Christine Razler, Lindsey Criswell, Jon Rueter, Julene Johnson, Elyn McCaffrey, MC Gaisbauer, Wallace Marshall, Vanessa Ridley, Clarice Estrada, Hal Collard, James Sorensen, Gretchen Kiser (late); Irene Broderick

A. Farewell & Thanks

Wallace / Michael

The members wished Lindsey Criswell, Suzanne Murphy, Michael Nordberg, & Paul Volberding thanks & farewell.

B. Topics for 2021 / Membership/ Priorities / Round Table discussion

All

- **What should we do/ emphasize differently?** Consider how you & the broader community can more significantly benefit from RAB discussions. Questions:
 - Should RAB meetings be **open - forum** enabling other administrators and researchers to call in and hear about policy / guidance discussions?
 - How could the Office of Research (OR) better support this effort?
 - Celebrate this group; make the community aware of what the RAB is doing.
- Action:** Send issues & thoughts to Wallace Marshall & he can make sure they are distributed/ acted upon.

- **What is the scope & goal of the RAB?** The RAB reports to the Vice Chancellor of Research (VCR) and should serve as an advisory committee to the Office of Research (OR). Reduce redundancies, review research operations, advocate for resources, reinforce communications, inform the Chancellor's Executive Team. Connect the dots.

- What action can the RAB '**mandate**' or implement; the RAB was changed from Administration to Advisory.

- **New OR Structure:** The VCR recruitment was deferred; in the interim the Executive Vice Chancellor and Provost will serve as VCR, have signature authority, and make decisions. An engaged & competent leadership team will be appointed and the EVCP will look to this group to handle issues or bring them to him; responsibilities will be dispersed across the leadership team. The VCR recruitment will commence at the right time, when the role will be well-resourced. It is unfortunate to lose a female in a senior leadership position & we should be aware of the diversity loss; this committee can advise leadership on these types of topics.

- Proactive vs. Reactive: The RAB deals with things brought forward; instead the RAB should consider its **top 3 issues for the UCSF research community. Focus on 1 / year** (who is working on X, is it the right group(s)), who is bringing it together?). One of the RAB's strengths is to bring attention to the broader communities when something is not working. **Be thematic.** Focus on **metrics**; bring in someone who could talk on a topic & have them return a year later to evaluate (using metrics). This can also assist w/ committee memory. The RAB should also spotlight successes & when things are done right.

- **Research Analytics**, such as the **research pipeline**. This would help tell stories & identify missing or deficient data points. The PAM Dashboard (PamDash) needs an overhaul (from 7 years ago); the RAB should look at this – does it answer necessary questions? **Bring in the people who can address this.**

- **Membership:**
 - Appoint a **senior member of IT** to the RAB or leverage current RAB members who sit on the IT Governance & Governance subcommittees. Perhaps **RICK LARSON**? Or, bring in 3-4 people from 3-4 groups to work together & highlight specific areas (big IT mandates).
 - Recruit members from **UC Health**, or **DPH @ SFGH**? Discuss the proper **clinical infrastructure support**.

- **Space Planning.** Appoint someone from **UC Health** or invite them as guests.

- **Be the voice of researchers & research administrators** as to **priorities**; this would be a great help to the VCR & OR, to help us understand the issues for the broader community. Otherwise, we could have the OR give us their priorities & direction -- be both responsive and reactive, reinforce & refine priorities and also give advice.
- **Long term** (5-10 years) impact of **COVID & how to mitigate harm**; what are downstream, negative impacts, such as ability to get funding (decreasing funding, stopped pipelines).
 - How do we transition people back to the workplace & what does this mean? What about space?
- **OR Leadership, RAB, research population diversity.** Rotate RAB membership or increase RAB headcount (or other strategies) to increase RAB diversity. Think about proactively increasing URM faculty/ faculty diversity in research tracks. Could leadership commit to replace our departing members w/ **URM / Junior research faculty?**
Action: Invite **Monica McLemore & Tung Nguyen** (Diversity Task Force) to a future meeting.
- Utilize **subgroups** to progress in high priority areas; this could also expand membership &/or diversity.
- Be cautious not to take on too much; start w/ shot list of few items we think are priority, the right mix, & focus on them for the upcoming year. Make an impact. **Survey** the members to narrow the list of priority issues.
 - **Find** out who is already working on an issue(s) & **invite** them to our meeting(s) to support their efforts. Have them help RAB understand issues; be a clearing house of groups working on things.
 - **Update** the MAP of research committees & topics.
 - **Communicate!** Utilize **ReSearch ReSource** & have a **RAB 'blurb' each month.**